

Disclaimers

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This confidential presentation (this "Presentation") relates to a proposed business combination (the "Business Combination") between dMY Technology Group, Inc. IV ("dMY") and Planet Labs, Inc. (the "Company"). The information contained herein does not purport to be all-inclusive and none of dMY, the Company or their respective affiliates or representation or warranty, express or implied, as to the accuracy, completeness or reliability of the information contained in this Presentation.

This Presentation does not constitute (i) a solicitation of a proxy, consent or authorization with respect to any security of dMY, the Company, or any of their respective affiliates. No offering of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act of 1933, as amended, or an exemption therefrom.

Forward Looking Statements

Certain statements in this Presentation may be considered "forward-looking statements" for purposes of the federal securities laws. Forward-looking statements generally relate to our current expectations, hopes, beliefs, intentions, strategies or projections about future events or dMY's or the Company's future financial or operating performance. For example, statements regarding anticipated growth in the industry in which the Company operates and anticipated growth in demand for the Company's performance. For example, statements regarding anticipated growth in the industry in which the Company operates and anticipated growth in demand for the Company's performance. For example, statements regarding anticipated growth in the industry in which the Company operates and anticipated growth in demand for the Company's services, projections of the Company following the closing of the Eusiness Combination are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "pro forma," "may," "should," "could," "might," "plan," "possible," "project," "strive," "budget," "forecast," "expect," "intend," "will," "estimate," "anticipate, "believe," "predict," "plan," "possible," "project," "strive," "budget," "forecast," "expect," "intend," "will," "estimate," "anticipate, "believe," "predict," "plan," "

These forward-looking statements are based upon estimates and assumptions that, while considered reasonable by dMY and its management, as the case may be, are inherently uncertain. Factors that may cause actual results to differ materially from current expectations include, but are not limited to: the occurrence of any event, change or other circumstances that could give rise to the termination of definitive agreements with respect to the Business Combination; the outcome of any legal proceedings that may be instituted against dMY, the Company, the combined company or others following the announcement of the Business Combination due to the failure to obtain approval of the stockholders of dMY, to obtain financing to complete the Business Combination due to the failure to obtain approval of the stockholders of dMY, to obtain financing to complete the Business Combination or to satisfy other conditions to closing; changes to the proposed structure of the Business Combination; the ability to meet stock exchange listing standards following the consummation of the Business Combination; the ability to recognize the anticipated benefits of the Business Combination; the sublity to recognize the anticipated benefits of the Business Combination, which may be affected by, among other things, competition, the ability of the company to grow and manage growth profitably, maintain relationships with customers and supliers and retain its management and key employees; costs related to the Business Combination; changes in applicable laws or regulations; the possibility of the company or the company or the company to grow and manage growth profitably, maintain relationships with customers and company as a sexibility of the company to grow and manage growth profitably, maintain relationships with customers and supliers and retain its management and key employees; costs related to the Business Combination; changes in applicable laws or regulations; the possibility that the Company may be adversely affected by other economic, busine

dMY and the Company caution that the foregoing list of factors is not exclusive. Nothing in this Presentation should be regarded as a representation by any person that the forward-looking statements set forth herein will be achieved or that any of the contemplated results of such forward-looking statements will be achieved. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. Neither dMY nor the Company undertakes any duty to update these forward-looking statements.

Financial Information: Non-GAAP Financial Measures

The financial information and data contained in this Presentation is unaudited and does not conform to Regulation S-X. Such information and data may not be included in, may be adjusted in or may be presented differently in the registration statement to be filed by dMY relating to the Business Combination and the proxy statement/orospectus contained therein.

This Presentation also includes certain financial measures not presented in accordance with generally accepted accounting principles ("GAAP") including non-GAAP Gross Profit, non-GAAP Gross Margin, Adjusted free cash flow, Adjusted free cash flow margin, as the percentage of non-GAAP gross profit plus stock-based compensation classified as cost of goods, and non-GAAP gross margin as the percentage of non-GAAP gross profit plus stock-based compensation classified as cost of goods, and non-GAAP gross margin as the percentage of non-GAAP gross profit plus stock-based compensation classified as cost of goods, and non-GAAP gross margin as the percentage of non-GAAP gross profit plus stock-based compensation classified as cost of goods, and non-GAAP gross margin as the percentage of non-GAAP gross profit plus stock-based compensation as Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash flow relative to net revenue during a given period. The Demany defines Adjusted free cash flow relative to net revenue during a given period. The Company defines Adjusted free cash fl

This Presentation also includes certain projections of non-GAAP financial measures. Due to the high variability and difficulty in making accurate forecasts and projections of some of the information excluded from these projected measures, together with some of the excluded information not being ascertainable or accessible, dMY and the Company are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measures without unreasonable effort. Consequently, no disclosure of estimated comparable GAAP measures is included and no reconciliation of the forward-looking non-GAAP financial measures is included.

Use of Projections

This Presentation contains financial forecasts for the Company with respect to certain financial results for the Company. Neither dMY's nor Company's independent auditors have audited, studied, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this Presentation, and accordingly, they did not express an opinion or provide any other form of assurance with respect thereto for the purpose of this Presentation. These projections are forward-looking statements and should not be relied upon as being necessarily indicative of future results. In this Presentation, certain of the above-mentioned projected information has been provided for purposes of providing comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results to differ materially from those contained in the prospective financial information. Accordingly, there can be no assurance that the prospective results are indicative of the future performance of the Cumpany or that actual results will not differ materially from those presented in the prospective financial information in this Presentation should not be regarded as a representation by any person that the results contained in the prospective financial information in the prospective financial information.

Industry and Market Data

In this Presentation, dMY and the Company rely on and refer to certain information and statistics obtained from third-party sources which they believe to be reliable. Neither dMY nor the Company are longer dependently verified the accuracy or completeness of any such third-party information. Some data is also based on the good faith estimates of the Company and dMY which are derived from their respective reviews of internal sources as well as the independent sources described become in this Presentation contains preliminary information only, is subject to change at any time and, is not, and should not be assumed to be, complete or to constitute all the information necessary to adequately make an informed decision regarding your engagement with Company and dMY.

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Vision & Opportunity - Will Marshall, Co-Founder and CEO

Agile Space Missions - Robbie Schingler, Co-Founder and Chief Strategy Officer

Go-to-Market and Product - Kevin Weil, President of Product and Business

Product Demonstration - Tanya Harrison, Director of Science Strategy

Sales Strategy - Charlie Candy, Chief Revenue Officer

Customer Testimonials

Evolution of Geospatial - Robert Cardillo, Chief Strategist & Chairman of Planet Federal

Sustainability and Impact - Andrew Zolli, VP of Sustainability & Global Impact

Financials - Ashley Johnson, Chief Financial & Operating Officer

Q&A

Lab Tour - James Mason, SVP Space Systems; Chester Gillmore, VP Manufacturing; and Mark Longanbach, VP Mission Operations



Sponsor Introduction

Niccolo de Masi, CEO of dMY IV





Planet is a One-to-Many Data Platform



Daily, Global Scanning → Revolutionary



Most Frequent
Cadence
→ Up to 10 revisits/day¹



Largest Fleet → 10x competition



One-to-Many Model → Uniquely Scalable

Global Scale

200+ Satellites in Orbit **~2x**Earth Land Area / Day

100% of Data is ML-ready² **\$110M+**EY2021A Revenue

90%+ Recurring³

Business Metrics

62%FY2021A PlanetScope
Gross Margins⁴



evisits/day is defined as number of times Company satellites image a particular area of interest on a given day.

ML-analyzed describes Planet's machine learning capabilities.

Recurring contracts are defined as those that are either subscription-based or have a minimum commitment of usage.
Planet Copie represents 73% of EV2021A revenue. Gross Profit used to calculate gross margin reflects non-GAAD Gross Profit re

Planet is 'the Bloomberg Terminal' for Earth Data





Planet's Data is Mission Critical to Many Verticals



Vision & Opportunity

Planet is at the Center of Two Multi-Trillion Dollar Global Economic Shifts

\$100 T

Cumulative value created by 2025¹

DIGITAL TRANSFORMATION

Big Data & Al are unleashing a significant opportunity across industry; from Agriculture to Transportation to Forestry to Government, Planet delivers the data needed to create digital efficiencies and reduce cost.



SUSTAINABILITY

Planet can help countries measure their regulations, banks measure their green bonds, companies measure their ESG goals – valuing natural systems in the economy.

\$53 T Global ESG assets by 2025²



Vision & Opportunity

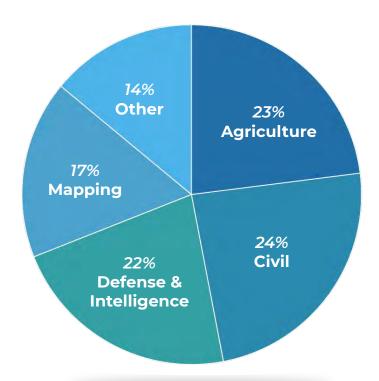
Highly Diversified Revenue Base

Revenue by Vertical

FY2021A

REVENUE

\$113 MM





Planet's Leadership Position





Daily, Global Scanning
→ Revolutionary



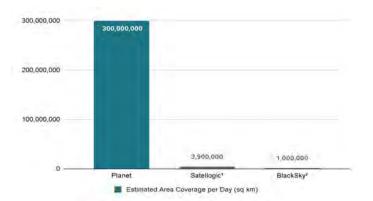
Largest Fleet → 10x competition



Most Daily Area Coverage → 100x competition

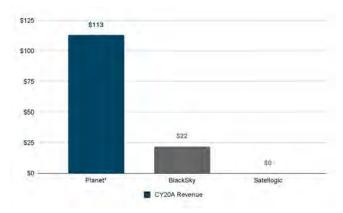


One-to-**Many** Model → Uniquely Scalable





Compared to other earth observation SPACs



BUSINESS SCALE

Compared to other earth observation SPACs



Vision & Opportunity MOAT 3 Proven Innovator planet.platform with Multiple Compounding Moats Platform and **Analytics** ✓ Faster iteration ✓ Cloud APIs & integrations More satellites ✓ AI & ML-ready Easily add sensors ✓ Huge data archive for ML training MOAT 2 **Proprietary Big Data** MOAT 1 ✓ Feedback from Customer use **Agile Space** Missions ✓ Data-enabled apps

Multiple Levers for Growth



Scale in Established Verticals

Such as Agriculture,
Defense & Intelligence,
Civil Government &
Mapping



Expand into New Vertical Markets

Such as **Forestry**, **Energy**, **Finance** & **Insurance**



Platform Ecosystem

Proliferate **APIs** and cultivate a robust **apps ecosystem**



New Sensors & Data

Meet market demand with **new proprietary** data

+M&A as an accelerant to all of the above



World Class Team



William Marshall Chief Executive Officer. Co-Founder









Kevin Weil President. Product and **Business**





Ashley Fieglein Johnson Chief Financial and Operating Officer









Robbie Schingler Chief Strategy Officer, Co-Founder







Charlie Candy Chief Revenue Officer



sage



Amy Keating Chief Legal Officer









Brian Hernacki Senior Vice President of Software









Rosanne Saccone Chief Marketing Officer







Kristi Frickson Chief People Officer







James Mason Senior Vice President of Space Systems







Robert Cardillo Chief Strategist and Board Chair of Planet Federal









Andrew Zolli Vice President for Sustainability and Impact







Agile Space Missions

Robbie Schingler

Co-Founder & Chief Strategy Officer





Planet is Years Ahead of the Competition

A Scaled Next Generation Commercial Geospatial Data Company





Optimizing for Speed, Agility and Efficiency



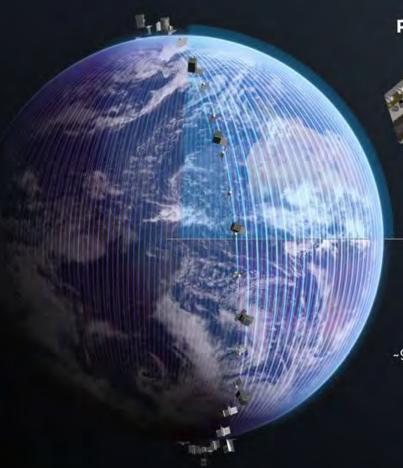
Planet Dove Satellite



- Always-on, broad-area monitoring
- 3 meter resolution
- · RGB and NIR bands

Planetscope Dove Fleet

~98º Sun-Synchronous Orbit



Planet SkySat Satellite

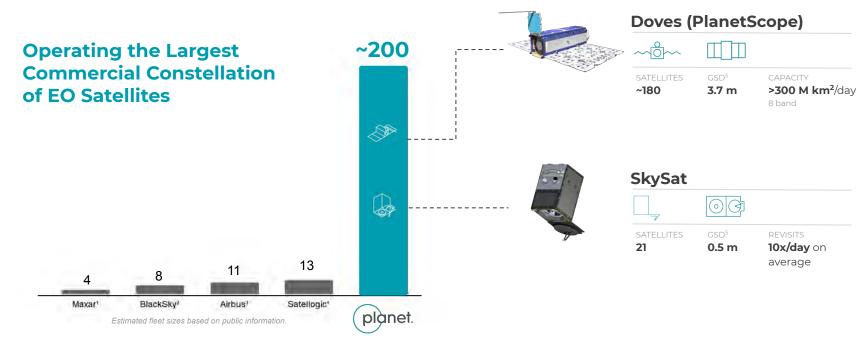


- Custom, targeted monitoring
- 50 centimeter resolution
- RGB, NIR, and Pan bands

Skysats 1-15

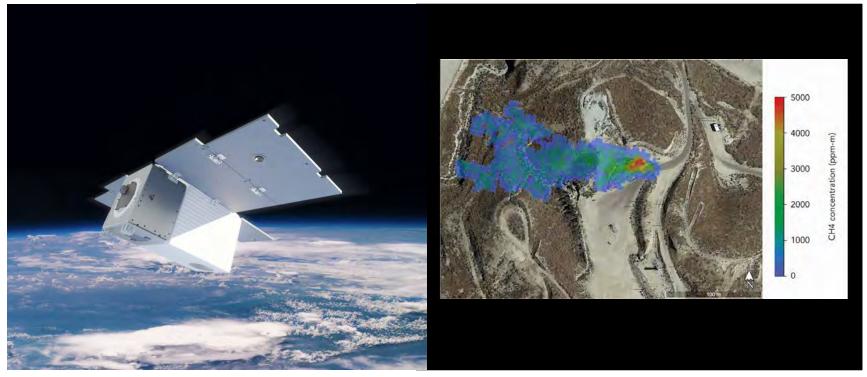
~98º Sun-Synchronous Orbit

Satellite Fleets Designed for Cost Advantage and Operational Efficiency





Monitoring Global Emissions with Hyperspectral





Monitoring Global Emissions with Hyperspectral

Planet's First Non-Optical Sensor Insights, Solutions Applications Detection of a large methane plume due to gas compressor blowout Enhance, Fuse, Harmonize 400 band Data Cube Capture Fidelity Satellite ANNOUNCED CARBON MAPPER PARTNERS HIGHTIDE Bloomberg planet. JPL CALIFORNIA Donors Technology Regulatory Science

Frontier, Groundbreaking Technology



400 Spectral Bands with Diversity of **Commercial Applications**



Ability to Create Robust Hyperspectral Data Sets



Creating a Baseline for **Sustainability Metrics**



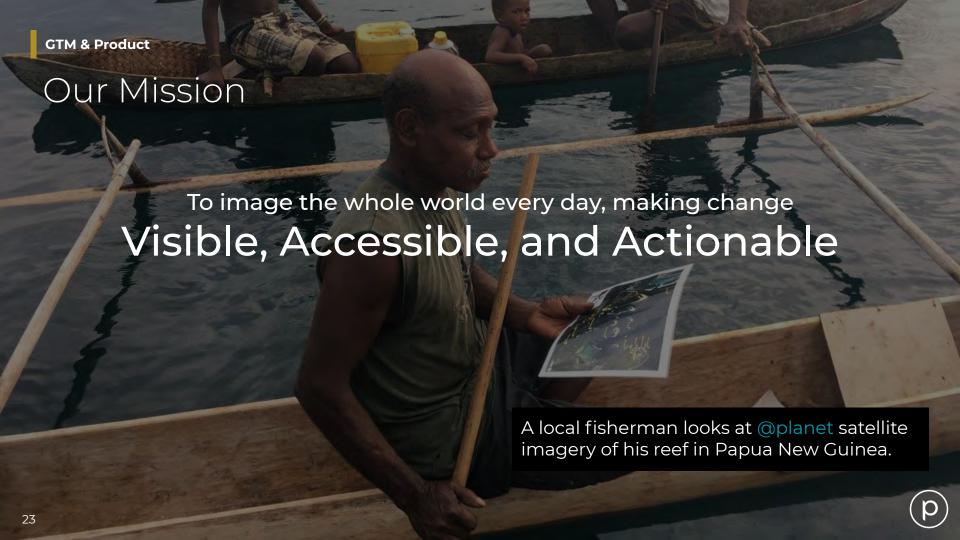
Immediate Opportunity in Defense & Intelligence, Agriculture, Biodiversity Monitoring





Kevin Weil

President of Product & Business



Visible

Planet operates 10x the satellites of any competitor

Agile aerospace means progress compounds more rapidly

We have a multi-year lead and are accelerating



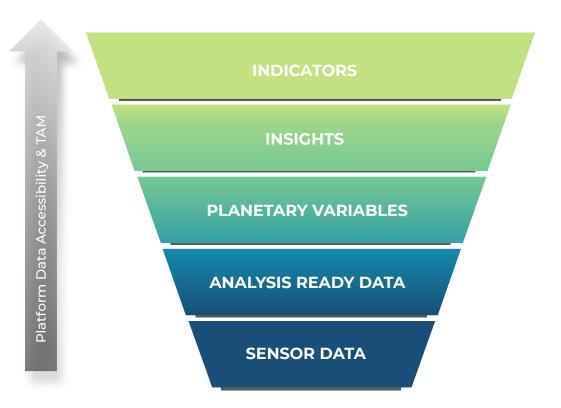


Accessible

Planet is building a platform on top of our proprietary data, for partners and customers

Each step makes the data easier to use, shortens time to value, and increases addressable market opportunity

Today we are expanding into the "Planetary Variables" row



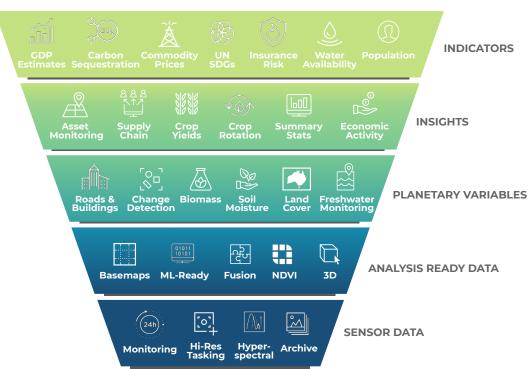


Accessible

Planet is building a platform on top of our proprietary data, for partners and customers

Each step makes the data easier to use, shortens time to value, and increases addressable market opportunity Platform Data Accessibility & TAM

Today we are expanding into the "Planetary Variables" row





Actionable

Build an incredible ecosystem for partners...

Open APIs

Open standards

Meeting partners and customers where they are

Integrating into their workflows



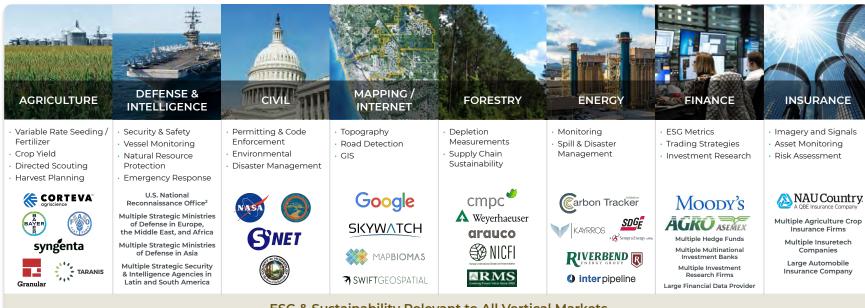
...and, build our own world-class product:

Planet Explorer



Established Subscription Business

Across Many Large Verticals



ESG & Sustainability Relevant to All Vertical Markets



Agriculture



CUSTOMER VALUE

- ✓ Less time in the field
- ✓ Less crop damage
- ✓ Greater cost-efficiency
- ✓ Greater revenue

EXAMPLE USE CASES

- Monitoring
- Variable rate seeding
- Crop yield
- Directed scouting
- Harvest planning

SELECT CUSTOMERS







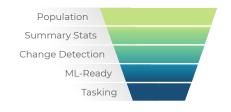








Defense and Intelligence



CUSTOMER VALUE

- ✓ Security
- ✓ Safety
- ✓ Domain awareness
- ✓ Transparency
- ✓ Lives saved

EXAMPLE USE CASES

- Change detection
- Tip and cue
- Object identification
- Emergency response
- Resource monitoring

SELECT CUSTOMERS

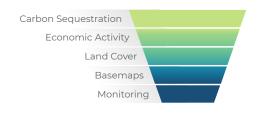


Multiple Strategic Security & Intelligence Agencies in Latin and South America

Multiple Strategic Ministries of Defense in Asia Multiple Strategic Ministries of Defense in Europe, the Middle East, and Africa



Civil Government



CUSTOMER VALUE

- ✓ Greater revenue
- ✓ Decrease disaster impact
- ✓ Natural resource protection
- Greater value to citizens
- Transparency

EXAMPLE USE CASES

- Environmental monitoring
- Permitting/code enforcement
- Disaster management
- Forest mgmt & fire prevention
- Track & mitigate climate change

SELECT CUSTOMERS





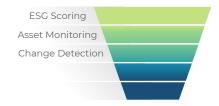








Finance



CUSTOMER VALUE

- ✓ Alpha
- ✓ Economic insight
- ✔ Global visibility
- ✓ Ground truth

EXAMPLE USE CASES

- Asset monitoring
- Risk calculation
- Commodity pricing
- Yield estimation
- ESG scoring

SELECT CUSTOMERS





Highly Diversified and Differentiated Revenue Base

23%

24%

17%

22%

Revenue by Vertical

FY2021A

\$113 MM

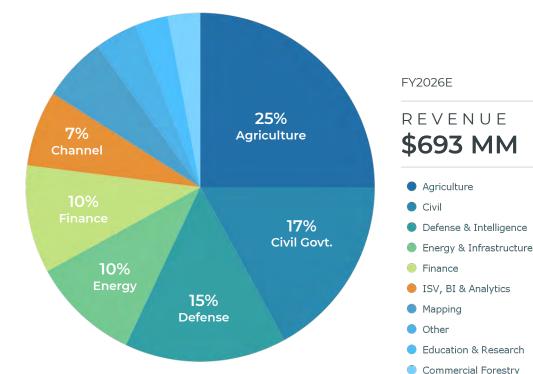
Agriculture

Civil

Defense & Intelligence

Mapping

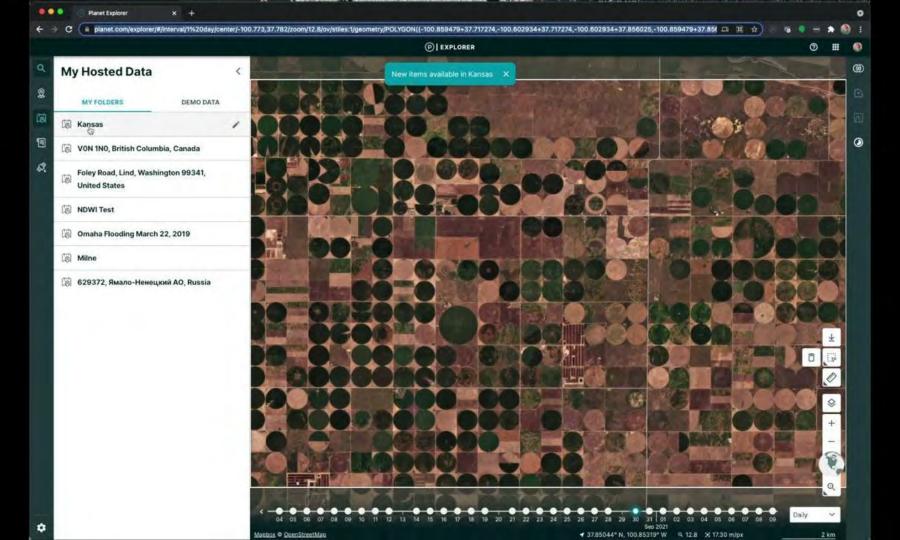
Other





Tanya Harrison

Director of Science Strategy



Product Demonstration



Sensor data fusion of Sentinel-2, Dove & Landsat-8

Planet Fusion

Planetscope Daily



Planet Fusion

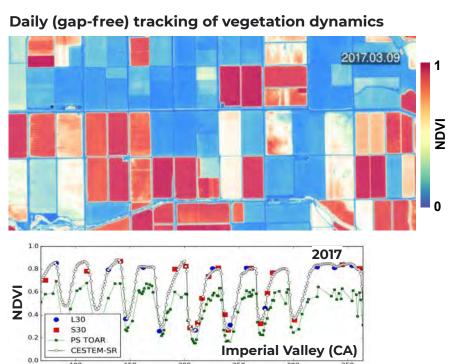




Product Demonstration

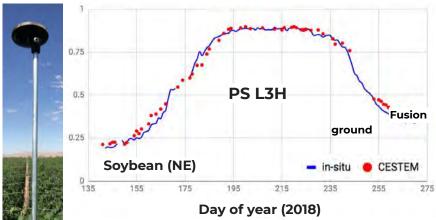
Planet Fusion

Stable Spectral Information, Exactly When You Need It



Continuous stream of data that is cloud-free, gap-filled, and traceable at the pixel level.

Validation by measurements on the ground



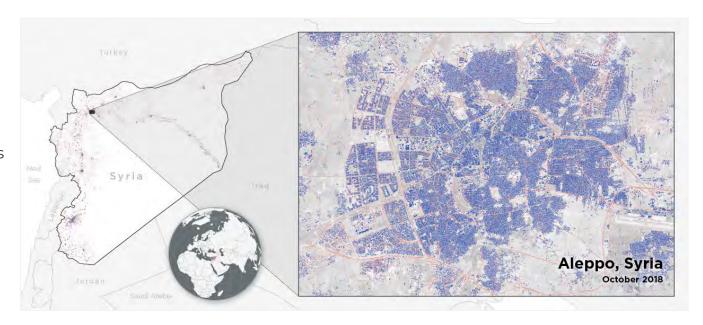


Product Demonstration

Planet Analytics Feeds

Identify. Detect. Analyze.

- Global, regional, and local scales
- Weekly, monthly, or quarterly feeds using computer vision, machine learning, and Planet Basemaps
 - Roads
 - Buildings
 - o Well pads
 - Silo bags
 - Vessels
 - Aircraft
 - Automated change detection





Settlement Growth in Syria

Infrastructure Monitoring on a Monthly Basis



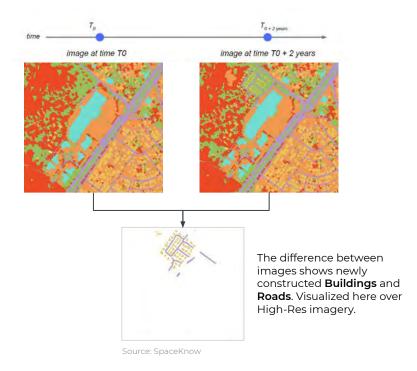


Product Demonstration

Our Partner Ecosystem in Action

SpaceKnow: Urban Growth Analysis Using SkySat

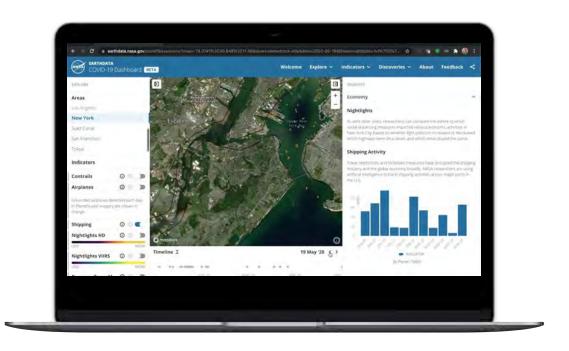
- SpaceKnow's machine learning tools automatically detect where buildings and roads have been built or removed
- Proprietary algorithm that segments land into Water, Roads, Urban, Non-urban, Clouds, Trees, and Rooftops (WRUNCTR)
- Report clusters of new construction, coordinates, estimated area and count of houses and visual detection maps
- Classify city areas by their expansion rate





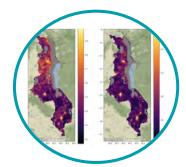
Our Customers in Action

NASA's COVID-19 Dashboard: Analytics from Planetscope





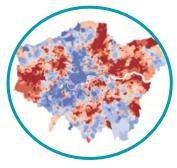
Research with Planet Data



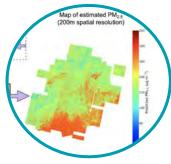
Predicting cell phone adoption metrics



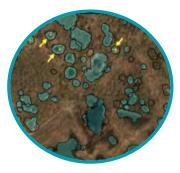
Catching landslides & floods



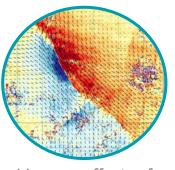
Income & inequality mapping



Mapping urban air quality over time



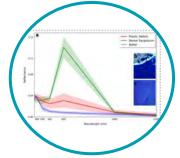
Methane emissions from wetlands



Measure effects of earthquakes



Effects of climate change in the Arctic



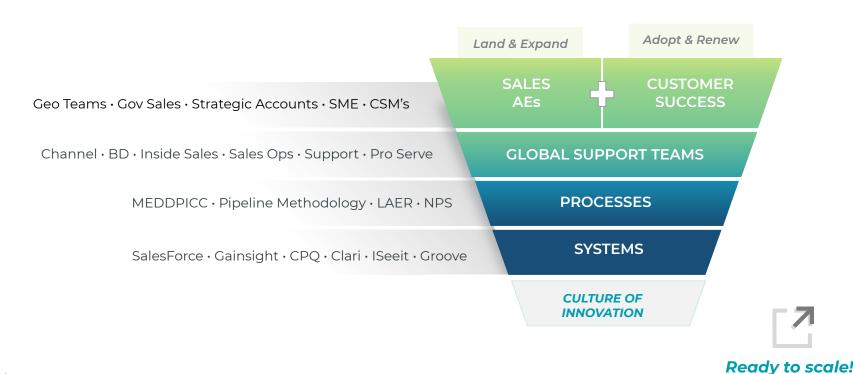
Tracking plastic in the Caribbean Sea





Sales Organization

Global SaaS Enterprise Model - Winning & Serving Customers





Established Network of Leading Partners

200+ Partner Network Spanning Across 66 Countries



Our Partner
Network of
Solution Providers

- Consists of solution providers, OEM partners, and GIS Platform Companies
- All have deep expertise building last-mile vertical solutions using satellite imagery and geospatial data
- Partner ecosystem bolsters global presence with regional/domain-specific expertise and expands access to more users via integrations



Driving Sales Productivity

Core Areas of Focus

Verticalization to align resources with priority markets

Accounts Program
to serve largest
global lighthouse

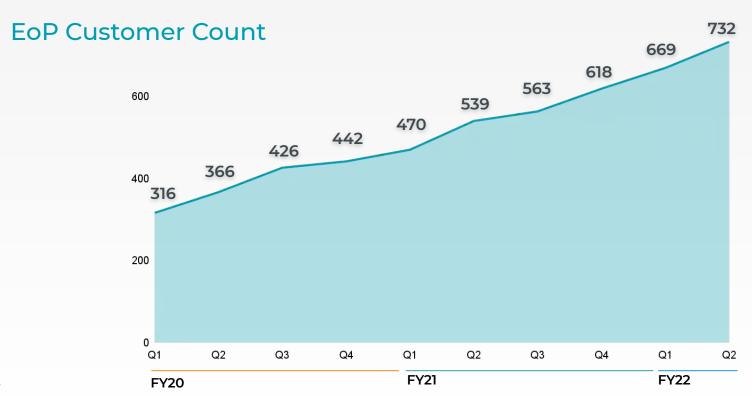
Increase AE
headcount with Tier
l account focus to
drive higher quota
attainment

Further investment in Sales
Enablement and
Onboarding

Leverage Business
Development to
enter new markets
and bring new
products to
existing markets



Consistently Adding New Customers





48

Q3'21

How Customers Explore and Expand Case Study: Civil Government +1.000% **QoQ ACV Expansion** Annual Contract Value (ACV) Planet Data → Change Detection → \$1.3M ACV Expansion: Characterizing Landscape Customer Recognizes Unique Capability → Single Source Procurement Provider → Planet **Use Case Expansion:** Natural Resource Management + Mapping **Pilot: Agriculture Subsidy** + Cartography **Payments & Environment** Management **Today** + Policy Implementation & Measurement >\$1.3M Ending ACV 5 Product Types 249% ACV Expansion +4,000% Total ACV Expansion Land Demonstrated Benefits of + PlanetScope + 2 Product Types Cost Savings (Compliance & Agricultural Productivity) + SkySat Represents Total ACV + Professional Services Represents Total Expected ACV

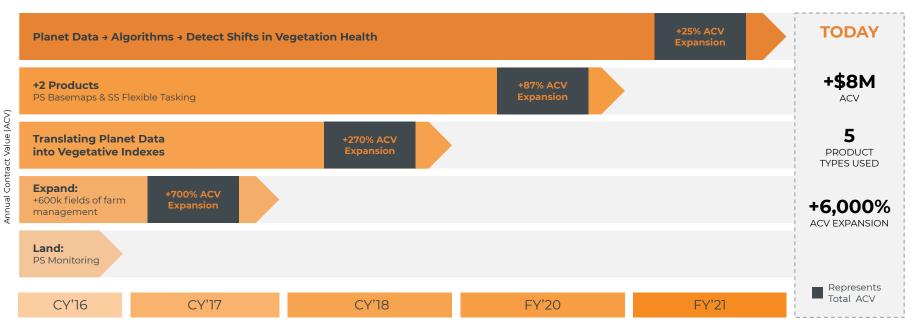
Q4'21

Q1'22



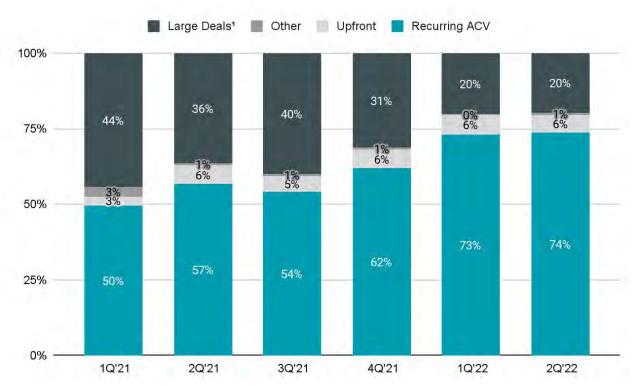
How Customers Explore and Expand

Case Study: Commercial Agriculture



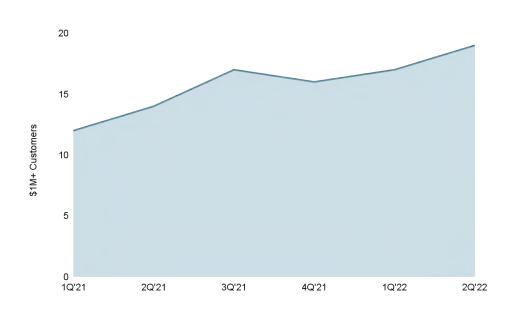


Shifting Customer Mix As We Expand TAM





Strategic & Government Account Teams Sustain Growth in >\$1M Customers



>50% CAGR1

IN >\$1M ACV
CUSTOMER COUNT

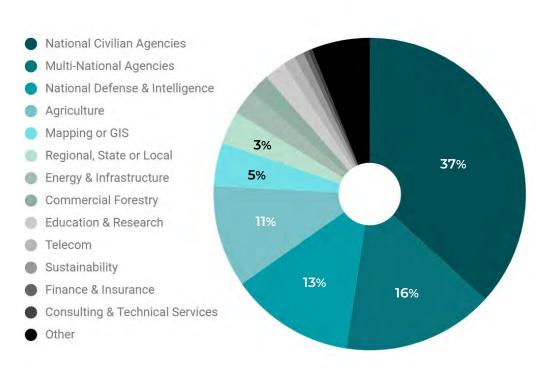
OVER 40

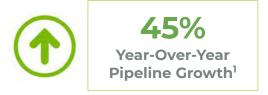
DEALS IN THE PIPELINE >\$1M ACV



Pipeline Growth

Qualified Pipeline in Priority Industry Segments









Customer Testimonials



Robert Cardillo

Chief Strategist and Chairman of Planet Federal

Planet is **Transforming** the Industry

Democratizing Location Intelligence



Fueling the Machine Learning Engine

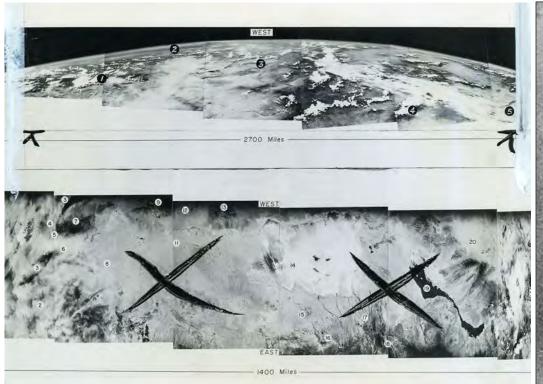


Unleashing Global Applications





How Geospatial Started



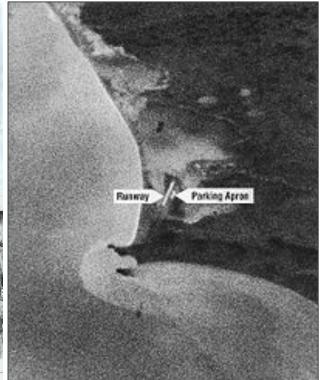
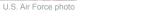




Image courtesy National Reconnaissance Office

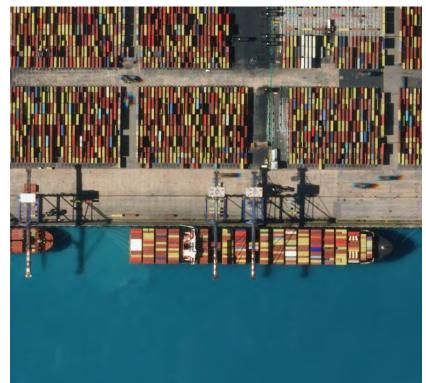
Space was hard then — and is still hard...

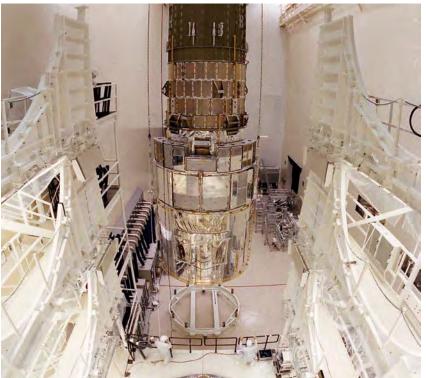






The Age of Spatial Resolution







The Challenge of Coverage





Image courtesy National Reconnaissance Office

Photo: TASS



Covering the Clock



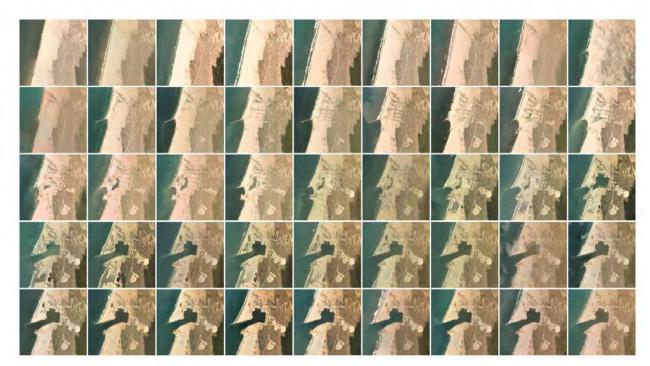




Evolution of Geospatial

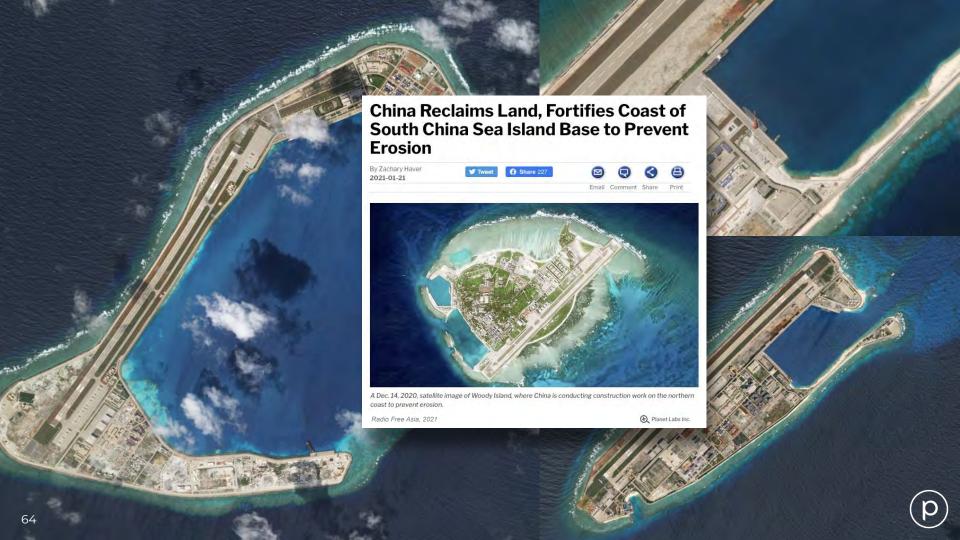
Every Day — Everywhere

Monthly Basemaps of a Port Under Construction in Mauritania, Africa



September 2017 -April, 2021





How it started...



Image from the US National Archives

How it's going...



U.S. Strategic Command (USSTRATCOM) Photo By: Adam Hartman





Our Opportunity

to **set the standards** by which governments, organizations and markets **measure**, **act**, **report** and are **held accountable** for their sustainability-related progress.







ESG-focused Institutions



Corporate NetZero Plans



The Paris
Climate Agreement



Three Ways Planet Drives Sustainability



Measuring and Monitoring Social and Ecological Change

Planet's data is an essential tool for illuminating ecosystem health, climate impacts and biodiversity in many contexts: forests, watersheds, coral reefs, etc.

→ illuminating ecosystem change



Enabling Sustainable, Inclusive and Efficient Operations

Our data can help asset-holders do more with less, e.g. delivering ecologically efficient agriculture, fewer trees lost to invasive pests, and reducing waste.

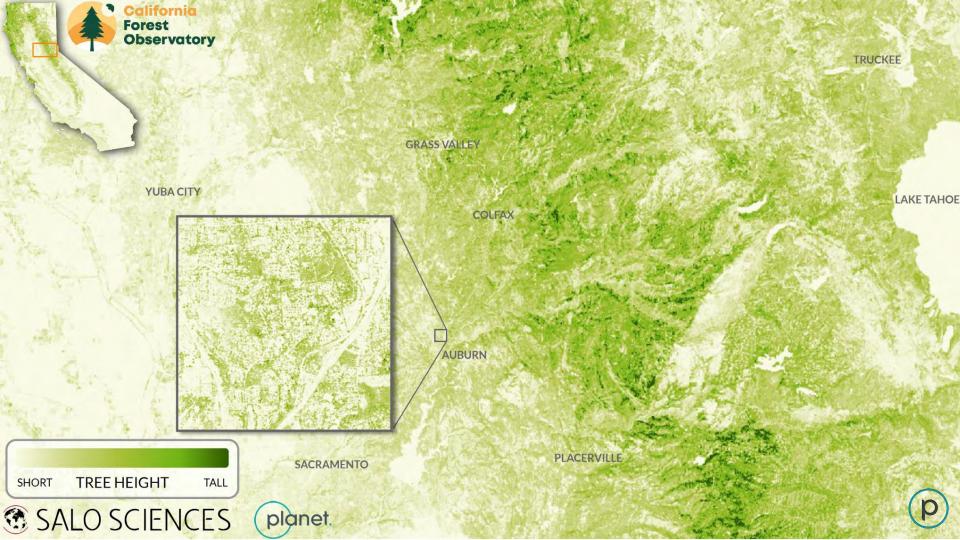
→ enabling sustainable supply chains

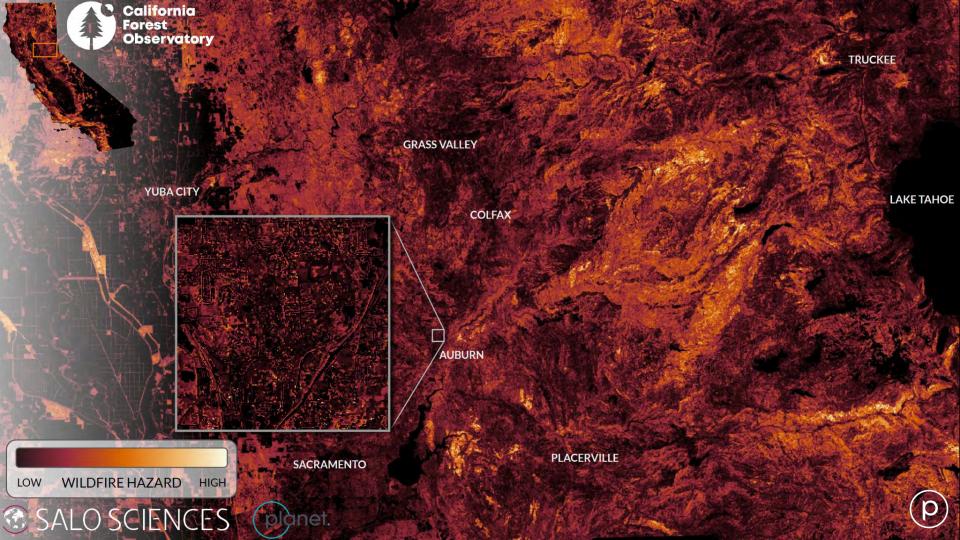


Improving Transparency and Reporting

Our data can power trusted indicators of sustainability and climate-related performance for industry, regulatory, and financial reporting systems.

→ aligning capital and climate





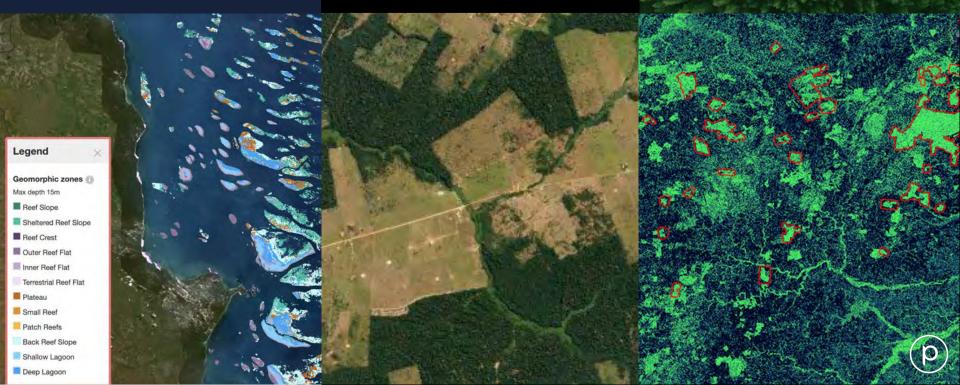
Philanthropies

ALLEN CORAL ATLAS

Governments



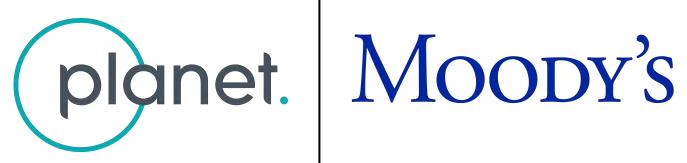




Sustainability & Impact

Moodys

Our Latest Partnership







Compelling Subscription KPIs



Predictable Subscription and Usage-Based Model

90%+ Recurring¹



Long Term Multi-**Year Contracts**

70%+ Multi-Year Deals²



Track Record of Upsell Expansion

110%+ Net Dollar Retention Rate



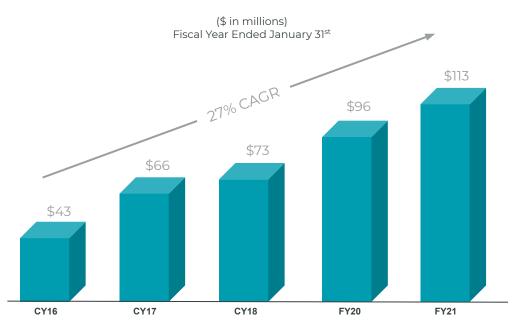
Diverse Customer Base Across Multiple Verticals

700+ Customers Across Multiple Markets

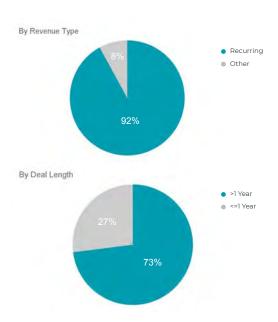


Strong Growth Over the Last 5 Years...

Consolidated Revenue

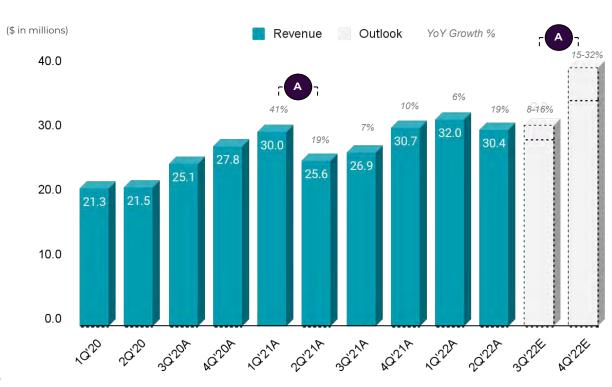


ACV Breakdown¹





Quarterly Revenue Trend

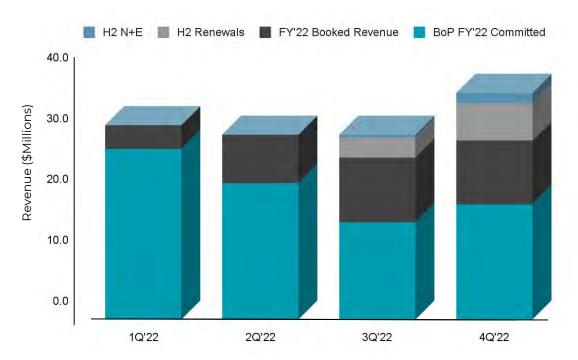


Quarterly Variability
driven by customer
consumption patterns and
procurement cycles.



Strong Visibility to Revenue Based on Subscription Model

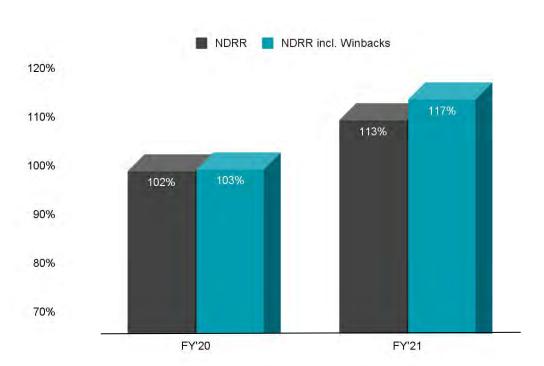
85% - 95% Visibility for Topline Heading into Each Quarter.





Net Dollar Retention Rate

Measuring Product Adoption and Long-Term Customer Retention





Winback: a customer who was inactive at the start of the fiscal year, but reactivated during the same fiscal year period.

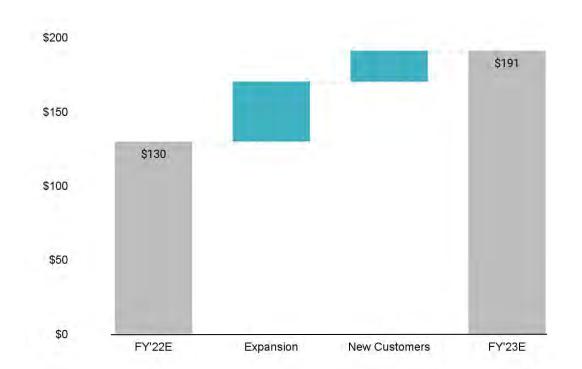
Reactivation period must be within 24 months from the last active contract, otherwise customer is considered new.

YTD Update: NDRR incl. Winbacks is 104% as of 17-Sept. Forecast 110%+ for FY'22.



Financials

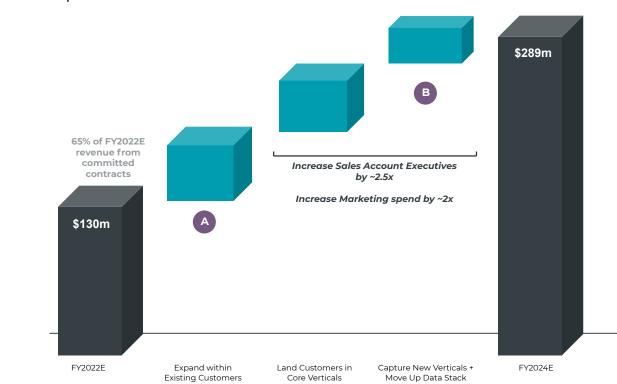
Revenue Bridge to FY'23







Multiple Levers to Accelerate Revenue



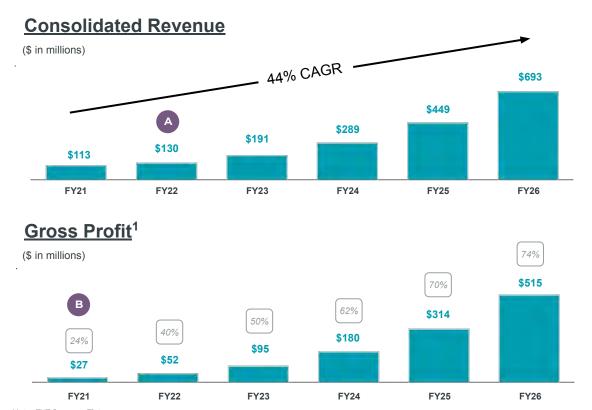
- A Grow Customer Success headcount by ~2x to drive customer retention and upsell
 - B Grow Software Engineering headcount by ~2x and develop wide distribution of new products such as Data Fusion



Revenue (\$ in millions)

Financials

Path to Significant Scale with Compelling Unit Economics



- A 65% of FY2022E revenue from committed contracts
- PlanetScope (~73% of FY2021A Revenue) had gross margins of ~62% in FY2021A (including Depreciation & Amortization)



A Business with Strong Operating Leverage

	Description	Commentary	Long-Term Target ¹
cogs	Cloud Hosting CostsMission Operations TeamsTechnical SupportProfessional Services	 Low incremental cost to serve a data subscription model Self-serve model drives high gross margins 	15-20%
R&D	 Spacecraft & Engineering Operations Software Development & Data Science 	 R&D investments in tools for enhanced data insights and analytics Space investments in new ESG data sets and ML-readiness 	16-19%
S&M	Sales (Direct & Channel)MarketingCustomer Success	 Scalable model through platform ecosystem Multi-year subscription model drives high Customer Lifetime Value 	24-27%
G&A	Corporate Functions (Finance, HR, Legal, Regulatory) Overhead allocated across departments	Scales with absorption of public company costs	6-9%
Capex	Space Capex includes Bill of Materials, manufacturing, and launch ground stations (non-leased) Leasehold improvements	 Agile approach drives manufacturing efficiency and reduced Bill of Materials costs Satellite payback period <1 year 	5-8%





APPENDIX

Reconciliation of Non-GAAP Financials

(\$ in millions)

Non-GAAP Gross Profit

	FY2021A
Gross Profit	\$ 26
(+) Stock-Based Compensation ¹	1
Non-GAAP Gross Profit	\$ 27

